

[redacted]
The Director of Central Intelligence
Washington, D.C 20505

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Critical Intelligence Problems Committee

DCI/ICS 83-3932
4 January 1984

MEMORANDUM FOR: CIPC Members

FROM: Eloise R. Page
Chairman, Critical Intelligence Problems Committee

SUBJECT: Terrorism Review [redacted]

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REFERENCE: A Review of the Intelligence Community's Capabilities Against
Terrorism, dtd 23 December 1983 [redacted]

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1. Thank you each for your assistance in producing the referenced report. Considering the brief time we had to prepare it, the product proved very creditable. It provided the DCI a balanced recap of the Community's posture on terrorism and demonstrated that we are seeking innovative means to improve. [redacted]

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2. We should press ahead, however, and build on our 23 December report. In his statement on the Long Commission report, the President said with respect to terrorism, "In the days ahead, we need systematically to re-evaluate our approach to this problem. . ." The DCI made that same point in his original guidance on this subject, adding that it must be done quickly as well as systematically. The CIPC therefore has a mandate to proceed with a more deliberate, but still expeditious effort. 23 January appears to be a reasonable target date. [redacted]

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3. The emergence of state-sponsored terrorism as a major threat to US interests abroad provides a unique challenge to the Intelligence Community. It is clearly the time for creative thinking and innovative approaches as we seek solutions to this unprecedented and unconventional problem. The discussion which led to our interim report to the DCI surfaced some new ideas. We should carefully examine these ideas to determine if they should be presented to the DCI as recommended courses of action. We should also strive to develop additional new ideas or initiatives with respect to support of counter-terrorist actions. [redacted]

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4. The following schedule will enable us to meet our target date:

- By 9 January, CIA, FBI, NSA and DIA in coordination with the Services, should each provide a written plan addressing its respective responsibilities on collection, analysis, dissemination and, where applicable, use of foreign intelligence relative to terrorism. The plan should describe as a minimum each agency's perception of significant gaps, the opportunities it sees for new initiatives to address those gaps and its recommendations for specific actions. It should also include a general discussion of each agency's baseline program and currently programmed improvements. Emphasis should be placed on potential new initiatives. [REDACTED] 25X1
- Also by 9 January, participants should provide discussion papers on the preliminary proposals made in the reference: specifically, NSA should cover the Fusion Center concept; DIA, the Washington Area Terrorism Conferencing Net, progressive alert conditions and the common warning/reporting formats; CIA, improved relations with consumers, improved liaison arrangements with foreign governments, the restrictions on dissemination of threat information; CIA in coordination with FBI and NSA, the potential for increased use of technical means of penetrating terrorist organizations; the USMC, the single National Ops/Intelligence Center concept; and other discussion papers offering means of improvement are invited from any and all elements of the Community. No particular format is necessary, but the papers should be prepared for review by non-specialists. [REDACTED] 25X1
- Beginning on 9 January, representatives of the same organizations that produced the referenced 23 December report (see attachment) are requested to reconvene here at CHB. The various contributing agencies will brief and defend their respective papers to that working group. A maximum of three days will be allotted to this step. [REDACTED] 25X1
- The working group should appoint a drafting committee from among its members, and provide it guidance on the content of the final report. If necessary, arrangements can be made for the drafting committee to gather [REDACTED] for a period of concentrated writing, in order to complete its work by Monday, 16 January. [REDACTED] 25X1 25X1
- The week of 16 January will be spent finalizing and coordinating the report. A CIPC meeting could be convened on Monday, 23 January to consider the report formally. [REDACTED] 25X1

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5. The time constraints imposed by this schedule will limit us to dealing with only selected material. That may prove healthy. If, however, this course produces significant omissions in our work, we can consider a subsequent effort after 23 January. On balance, however, at this point speed of deliberation appears at least as necessary as depth of deliberation.



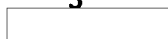
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Eloise R. Page

Attachment: As stated



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SUBJECT: Terrorism Review

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Distribution: DCI/ICS 83-3932

Copy to each CIPC Principal Member

1 - DD/ICS

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(4 January 1984)

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ATTACHMENT

CIPC Working Group on Terrorism
Membership List

<u>NAME</u>	<u>ORGANIZATION</u>	<u>PHONE</u>	
Mr. Norman C. Hope	FBI		25X1
LtCol Preston Funkhouser	Army		
	NSA		25X1
LtCol Harry Pannill	JSOC		
	DIA		25X1
	CIA		
Mr. Richard Cook	Navy		
	SIGINT		25X1
	HUMINT		25X1
Mr. Jack Renwick	Secret Service		
Mr. Leon Banker	USAF		
Mr. Terry Arnold	State		
Maj Marv Rodney	USM		
	COMIREX		25X1

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Critical Intelligence Problems Committee

Office of the Chairman

3 Jan 84

DD / ICS

- Revise

1. We have revised the "Terrorism" memo in accordance with our discussion of last Friday (attached for your review).
2. We really need to get something on the street if we are to have any chance to meet our deadlines.
3. Accordingly, I recommend that you call [redacted] and approach him along the

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Office of the Chairman

following lines:

- tell him that ^{may} although there indeed ^{be} some overlap between what the CIPC is doing and what the IICT normally does, the DCI in this instance has tasked the CIPC and we must therefore move ahead. Chuck Briggs and John McMahon are aware and supportive. We would intend to tap expertise of the IICT whenever applicable.



Critical Intelligence Problems Committee

Office of the Chairman

• in regard to the
Chairman, tell him
that if CIA can produce
a candidate, we would
be grateful, but if not, we are
inclined toward Terry Arnold.
4. I also recommend you
call Chuck Briggs and
discuss the Chairman
issue with him.

(Note: Joann has probably
told you that [redacted] is in
fact [redacted] Deputy). *off*

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